

## FINANCIAL SECURITY OPTIONS 2018/19

## APPENDIX C

														Included in budget	£293,781	£211,229	£365,092	£193,628
Ref No	FTFC	score	Lead Officer	Name of Service	Description of Growth Proposal	Budget 2017/18	Actual 2016/17	2017/18 Implications	Growth in 2018/19	Growth in 2019/20	Growth in 2020/21	Growth in 2021/22	On-going	Description of Growth Proposal	£ General Fund Year 1	£ General Fund Year 2	£ HRA Year 1	£ HRA Year 2
<b>CATEGORY - Future Town Business Review Growth</b>																		
FS10	FS	2.8	Chief Executive	Business reviews Council wide	Review of Service	24,844,850		£401,194	£258,398	£144,409	£143,909	£177,571	Y	The Chief Executive and Strategic Directors have considered the Business Reviews and have approved a number of business restructures. The associated costs are shown per year, with an estimation only of any implementation costs . SUBJECT TO APPROVAL OF THE BUSINESS REVIEWS REPORT TO THIS EXECUTIVE.	£195,345	£116,142	£63,053	£28,266
<b>TOTAL GROWTH OPTIONS</b>						<b>£24,844,850</b>	<b>£0</b>	<b>£401,194</b>	<b>£258,398</b>	<b>£144,409</b>	<b>£143,909</b>	<b>£177,571</b>			<b>£195,345</b>	<b>£116,142</b>	<b>£63,053</b>	<b>£28,266</b>
<b>REVENUE GROWTH - New Proposals / Services</b>																		
HG2		3	AD Housing & Investment	Empty Homes	Increase in under-occupation moves following on from allocation policy review Relocation incentive increase from £15k to £30k	£15,000	20,906		£15,000	£15,000	£15,000	£15,000	Y	As at 14.08.17, there are 566 households affected. The DHP Budget for 2016/17 was £196,244 with a total of 437 awards, excluding refusal. The budget for 2017/18 is £276,042. The criteria for payments were relaxed last year, it is stricter this year, therefore, we want to encourage customers to move. This amount will enable us to incentive customers to give us an additional 20 bedrooms by encouraging downsizing. This could also help to reduce any rent arrears for tenants that move who, are currently having their benefit reduced as a result of under occupation.			£15,000	£15,000
HG3		3	AD Housing & Investment	Investment	Annual support & maintenance for keystone risk management module.	£0	0		£2,800	£2,800	£2,800	£2,800	y	Delays in completing fire risk assessments and the associated actions.			£2,800	£2,800
HG5		3	AD Housing & Investment		Permanent funding (Debt Advice and Support Worker)	£32,819	£31,691		£0	£34,390	£34,390	£34,390	Y	This post was funded via the 2014 HRA BP (ref. DP44) up to and including 2018/19. The Debt Advice and support worker provides intensive support to those in financial difficulty. There are two posts within the team, one a permanent post and one a fixed term until March 19. With Universal Credit in place from June 18 this post will offer support to those transitioning to new benefit arrangements. The posts help with appeals, benefit queries and arrears.			£0	£34,390
<b>TOTAL GROWTH OPTIONS</b>						<b>£47,819</b>	<b>£52,597</b>	<b>£0</b>	<b>£17,800</b>	<b>£52,190</b>	<b>£52,190</b>	<b>£52,190</b>			<b>£0</b>	<b>£0</b>	<b>£17,800</b>	<b>£52,190</b>

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<b>REVENUE GROWTH - FTFC</b>																		
G22	PAOP	2.6667	FTFC Board	Performing at our peak	Increase in licences for new corporate insight tool	£20,000	£0		£32,000	£32,000	£32,000	£32,000	Y	The increase in licences is to enable roll out of the inphase tool used for Corporate performance to more managers to enable greater insight into performance information.	£21,440	£21,440	£10,560	£10,560
G23	PAOP	2.6667	FTFC Board	Performing at our peak	Licence costs for new INTRANET				£10,000	£10,000	£10,000	£10,000	Y	The new INTRANET is being commissioned in 2017/18, this will allow data for CSC and other services to be easily accessible, helping to avoid doubling handling of customers and providing staff with an up-to-date register of information	£6,700	£6,700	£3,300	£3,300
HG4	HD	2.6667	AD Housing & Investment	Investment	Development liaison co-ordinator- Grade 7 for two years				£43,710	£43,710			N	To manage decants and new build programmes liaising with Development and Housing and Investment, required for sheltered redevelopment scheme			£43,710	£43,710
G10	HD	2.8333	AD Housing & Investment	Emergency accommodation	set up costs for Kenilworth redevelopment				£151,418	£0	£0	£0	N	There is a budget of £366K in the HRA MTFS for home loss payments and decanting tenants while the Kenilworth scheme is completed. The latest projection based on number of tenants, the cost of temporarily moving tenants into lettable accommodation is now estimated at £151K higher. This includes statutory payable homeless costs of £311K.		£0	£151,418	£0
<b>TOTAL FTFC Board</b>						<b>£20,000</b>	<b>£0</b>	<b>£0</b>	<b>£237,128</b>	<b>£85,710</b>	<b>£42,000</b>	<b>£42,000</b>			<b>£28,140</b>	<b>£28,140</b>	<b>£208,988</b>	<b>£57,570</b>
<b>SERVICE PRESSURES</b>																		
G7		2.8333	AD Corporate Projects, Customer Services & ICT	IT Shared Service	Vmware Licence Review - SBC share	£0	£0		£6,920	£6,920	£6,920	£6,920	Y	Licence costs relating to software purchased as part of ICT review	£4,636	£4,636	£2,284	£2,284
G8		3	AD Corporate Projects, Customer Services & ICT	IT Shared Service	IT Policy Toolkit - SBC Share	£0	0		£3,000	£3,000	£3,000	£3,000	Y	Licence costs relating to software purchased as part of ICT review. This is a policy framework, which will be available on line and will be updated with the latest policies and is an essential tool to manage ICT security.	£2,010	£2,010	£990	£990

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G26		2.8333	AD Corporate Projects, Customer Services & ICT	IT Shared Service	ICT Improvement Plan	£0	0	£0	£95,000	£90,000	£80,000	£80,000	Y	Ongoing £80K for Cyber Security. £10K training for 2 years 2018/19-2019/20, (only SBC share shown). SUBJECT TO APPROVAL OF THE ICT IMPROVEMENT PLAN REPORT TO THIS EXECUTIVE.	£63,650	£60,300	£31,350	£29,700
HG1		3	AD Housing & Investment	Tenancy agreement - one off	Review of tenancy agreement - due to Fixed term tenancies (although DCLG guidance yet to be received)	£0	£0		£18,000				N	Subject to the DCLG guidance - this will also give an opportunity to include any issues as a result of General Data Protection Regulations (GDPR) - cost equates to £2.16 per dwelling (assuming 8,300). Whilst we are unsure if the guidance will be published before April 18, we know that the GDPR will go live in May 2018			£18,000	£0
HG6		2.8333	AD Housing & Investment	Housing Ombudsman subscription	Increase in Mandatory fees	£9,228	9,228		£12,020	£12,020	£12,020	£12,020	Y	Increase in the subscription fee from 96p per unit to £1.25 per unit. This means that subscription costs will rise from £9,228 to around £12,000.			£12,020	£12,020
HG9		2.6	AD Housing & Investment	County funding	Flexi care review	£60,680	£60,683		10,608	10,608	10,608	10,608	Y	Loss of grant reduces the HRA surplus. Other Supporting People grant has been withdrawn. <b>LSFG - recommended writing to HCC regarding the grant cut.</b>	£0	£0	£10,608	£10,608
TOTAL SERVICE PRESSURES						£69,908	£69,911	£0	£145,548	£122,548	£112,548	£112,548			£70,296	£66,946	£75,251	£55,601
TOTAL GROWTH AND SERVICE PRESSURES						£24,982,577	£122,508	£401,194	£658,873	£404,857	£350,647	£384,309		Growth	£293,781	£211,229	£365,092	£193,628